

Semester V					
Semester No.	Course Code	Type of Course	Course Title	Credits	Hours/Week
5	MJ-301-AFS	Major Mandatory 11	Analysis of Financial Statements	4	4

Course Objectives	
1	To develop conceptual understanding of financial statement analysis and interpretation using various analytical tools and techniques.
2	To enable students to analyze financial performance and make financial and investment decisions using different accounting ratios.
3	To impart practical knowledge of Fund Flow and Cash Flow Statements for effective financial planning and control.
4	To develop analytical and problem-solving skills related to financial reporting and business decision-making.

Course Outcome	
CO1	To understand the tools and techniques of financial statement analysis.
CO2	To apply accounting ratios for financial analysis and decision-making.
CO3	To analyze fund flow Statements and changes in working capital.
CO4	To analyze cash flow statements for assessing the cash position of a business organization.

Unit	Title and Contents	No. of Lecture Hours
1 Introduction to Analysis and Interpretation of Financial Statements	1.1 Introduction to Schedule III as per the Companies Act, 2013 1.2 Meaning and importance of analysis of financial statements 1.3 Tools and techniques of financial analysis: 1.3.1 Comparative financial statements 1.3.2 Trend analysis 1.3.3 Common size financial statement 1.3.4 Ratio analysis	15

2 Ratio Analysis	2.1 Meaning, importance, advantages, and limitations of ratios 2.2 Classification of ratios: 2.3 Liquidity ratios 2.4 Turnover ratios 2.5 Profitability ratios 2.6 Solvency ratios 2.7 Practical problems based on ratios <i>(Problems based on reverse ratios are excluded.)</i>	15
3 Fund Flow Statement	3.1 Meaning, objectives, uses, and limitations of fund flow statement 3.2 Difference between Fund Flow Statement and Cash Flow Statement, 3.3 Preparation of Fund Flow Statement 3.4 Funds from Operations 3.5 Statement of Changes in Working Capital 3.6 Practical Problems on Preparation of Fund Flow Statement	15
4 Cash Flow Statement	4.1 Meaning, objectives, uses, and limitations of cash flow statement 4.2 Methods of cash flow statements: 4.3 Direct method 4.4 Indirect method 4.5 Practical problems on cash flow statement <i>using the indirect method</i>	15

Reference Material:

Reference Books

Sr. No.	Title of the Book	Author/s	Publication	Place
1	Financial Management	I. M. Pandey	Vikas Publishing House	New Delhi
2	Financial Statement Analysis and Interpretation	Prasanna Chandra	McGraw Hill Education	New Delhi
3	Management Accounting	S. N. Maheshwari	Sultan Chand & Sons	New Delhi
4	Advanced Accountancy	Shukla & Grewal	S. Chand Publication	New Delhi

5	Financial Accounting for Management	Ambrish Gupta	Pearson Education	Noida
6	Management Accounting and Financial Analysis	M. Y. Khan & P. K. Jain	Tata McGraw Hill	New Delhi
7	Cases and Problems on Financial Management	Prof. A. P. Rao	Everest Publication House	Pune, Mumbai
8	Management Accounting and Financial Analysis	Ravi Kishore	Taxmann	New Delhi
9	Financial Reporting and Analysis	Dr. Jawahar Lal & Dr. Sucheta Guaba	Himalaya Publishing House	Mumbai

Other Learning Material E- Resource:

Other Learning Material / E-Resources

- Annual Reports of Companies
- SEBI and RBI Official Reports
- Ministry of Corporate Affairs (MCA) Website
- National Stock Exchange (NSE) and Bombay Stock Exchange (BSE) Websites
- Online Financial Databases and Company Financial Statements

Semester V					
Semester No.	Course Code	Type of Course	Course Title	Credits	Hours/Week
5	MJ-302-SFM	Major Mandatory 12	Strategic Financial Management	4	4

Course Objectives	
1	To understand the interface between strategic management along with financial management and Strategic investigation into growth or profit leakages.
2	To analyze the concepts like leverages, EBIT-EPS, EVA and dividend distribution models.
3	To appreciate the challenges of ethical entrepreneurship and financial management.
4	To know the emerging concepts like startup finance and financial engineering.

Course Outcome	
CO1	To formulate financial strategies that maximize shareholder wealth and support long-term organizational objectives.
CO2	To interpret the relationship between leverage, ebit-eps and eva and its practical applications.
CO3	To apply ethical principles and professional standards in strategic financial decisions and financial reporting.
CO4	To evaluate financial planning and valuation techniques applicable to startups and entrepreneurial ventures.

Unit	Title and Contents	No. of Lecture Hours
1 Introduction to Strategic Financial Management	1.1 Meaning of strategy, the strategist and strategic financial management. 1.2 Meaning, scope and objectives of strategic financial management. 1.3 Styles and ways of strategies under strategic financial management. 1.4 Role of strategic financial management in corporate strategy, financial goals and strategy. 1.5 Shareholder value maximization and stakeholder interests, strategic vs. operational finance, emerging role of the finance manager. 1.6 'Nine References' for strategic financial management. 1.7 Strategic investigation of growth or profit leakages. 1.8 Inflation accounting (accounting for changing price levels)	15

<p style="text-align: center;">2</p> <p style="text-align: center;">Strategic Financing Decisions</p>	<p>2.1 Meaning of leverages, types of leverages. leverage calculations. (simple practical numerical)</p> <p>2.2 EBIT-EPS analysis (simple practical numerical)</p> <p>2.3 Meaning of indifference point - calculation of indifference point between financing alternatives.</p> <p>2.4 Dividend, types of dividend policies, factors affecting dividend policies. Walter's model and Gordon's model (simple practical numerical)</p> <p>2.5 Economic value added (EVA); owners' value added (OVA) & market value added (MVA)</p> <p>2.6 XBRL: Introduction, advantages and disadvantages and users</p>	<p style="text-align: center;">15</p>
<p style="text-align: center;">3</p> <p style="text-align: center;">Ethical Aspects of Strategic Financial Management</p>	<p>3.1 Concept of ethics, management ethical dilemma.</p> <p>3.2 Ethical economical combinations</p> <p>3.3 Ethical brand equity and long-term results</p> <p>3.4 Assessment of ethical financial performance</p> <p>3.5 Entrepreneurship and ethical financial management</p> <p>3.6 Functional ethics in financial management</p>	<p style="text-align: center;">15</p>
<p style="text-align: center;">4</p> <p style="text-align: center;">Recent Trends in Strategic Financial Management</p>	<p>4.1 Startup Finance: The basics of startup financing.</p> <p>4.2 The startup lifecycle and funding stages. innovative ways to finance a startup.</p> <p>4.3 Mode of financing for startup and innovative ways to finance a startup.</p> <p>4.4 Vendor finance; venture finance; employee finance; dealer finance; dealer finance; structured finance.</p> <p>4.5 Financial engineering: meaning and scope of innovative financial engineering.</p>	<p style="text-align: center;">15</p>

Reference Material:

Reference Books

Sr. No.	Title of the Book	Author/s	Publication	Place
1	Strategic Financial Management	Dr. Girish P. Jakhotiya	Vikas Publishing House Pvt. Ltd.	New Delhi
2	Strategic Financial Management	Prasanna Chandra	Mc Graw Hill	New Delhi
3	Strategic Financial Management	Palanisamy Saravanan, Jayprakash Sugavanam, Bharathy Jayprakash	Oxford Higher Education	New Delhi
4	Strategic Financial Management	ICAI	ICAI	New Delhi
5	Management Accounting	Shashi Gupta & R. K. Sharma	Kalyani Publications	New Delhi

Other Learning Material E- Resource:

<https://corporatefinanceinstitute.com/resources/financial-modeling/financial-management/>
<https://www.investopedia.com/terms/s/strategic-financial-management.asp>
<https://hbr.org/topic/subject/finance-and-investing>
<https://pages.stern.nyu.edu/~adamodar/>
<https://ocw.mit.edu/courses/15-401-finance-theory-i-fall-2008/>
<https://www.economicdiscussion.net/financial-management>
<https://www.managementstudyguide.com/financial-management.htm>

Semester V					
Semester No.	Course Code	Type of Course	Course Title	Credits	Hours/Week
5	MJ-303-CF	Major Mandatory 13	Cases in Finance	4	4

Course Objectives	
1	To develop understanding of practical financial problems faced by business organizations
2	To provide knowledge of financial decision-making through real business case studies.
3	To understand concepts of investment, financing, and working capital management and to develop analytical and problem-solving skills in financial management
4	To understand dividend payment decisions
5	To study the practical applications of financial decision making

Course Outcome	
CO1	To identify the goals of financial management.
CO2	To evaluate projects using capital budgeting techniques and time value of money for financial decision making.
CO3	To design optimum capital structure using EBIT and EPS analysis.
CO4	To evaluate working capital effectiveness in an organization.
CO5	To get insight of basic dividend payment decision

Unit	Title and contents	No. of Lecture Hours
1 Introduction	1.1 Financial Management – Concept, Goals & Objectives, 1.2 Financial decisions-types of financial decisions, role of a financial manager; 1.3 Financial planning – Principles of Sound financial planning, steps in financial planning, 1.4 Factors influencing a sound financial plan.	08

<p style="text-align: center;">2 Fund Raising and Capital Budgeting</p>	<p>2.1 Meaning and importance of finance 2.2 Fund raising methods 2.3 Sources of finance 2.4 Investment decisions 2.5 Time value of money: Meaning, need, future value (single flow, uneven flow & annuity); present value (single flow – uneven flow & annuity) 2.6 Capital budgeting: Meaning and importance 2.6.1 Techniques of capital budgeting 2.6.2 Payback Period 2.6.3 Accounting Rate of Return 2.6.4 Discounted Payback Period 2.6.5 Net Present Value (NPV) 2.6.6 Profitability Index 2.6.7 Internal Rate of Return (IRR) (Problems on above concepts) 2.7 Practical case studies and problems investment decisions</p>	22
<p style="text-align: center;">3 Capital Structure and Cost of Capital</p>	<p>3.1 Meaning and importance capital structure Meaning of Capital Structure, 3.2 Factors influencing Capital Structure, Optimum Capital Structure – EBIT, EPS Analysis, Leverages – Problems on capital structure decision. 3.3 Meaning of Cost of capital, Theories of cost: Net Income (NI) Approach, Net Operating Income (NOI) Approach, Traditional Approach, Modigliani-Miller (M&M) Theory 3.4 Methods of calculation of various cost of capital viz. Equity shares, retained earnings, preference share (redeemable and non-redeemable), Debenture (redeemable and non-redeemable), Debt capital (Before and after tax) 3.5 Weighted Average Cost of Capital (WACC) 3.6 Financial decision-making case studies Practical problems on WACC calculation</p>	15
<p style="text-align: center;">4 Working Capital Management & Dividend Decisions</p>	<p>4.1 Introduction, meaning, concepts, classification and importance of working capital. 4.2 Factors determining working capital requirements, 4.3 Operating cycle 4.4 Practical problems on assessment and forecasting of working capital requirements. 4.5 Meaning, Types of dividends. 4.5.1 Dividend Theories (Relevance & Irrelevance): Walter’s Model, Gordon’s Model, Modigliani-Miller (MM) Hypothesis 4.5.2 Factors Influencing Dividend Policy.</p>	15

Reference Material:

Reference Books

Sr. No.	Title of the Book	Author/s	Publication	Place
1	Financial Management	I M Pandey	Vikas Publication	Delhi

2	Financial Management	Prasanna Chandra	TMH	New Delhi
3	Financial Management	S N Maheshwari	Sultan Chand	Delhi
4	Capital Market in India	E. Gordon, K. Natarajan	Himalaya Publishing House	Mumbai
5	Fundamentals of Financial Management	Vyuptakesh Sharan	Pearson	Delhi
6	Financial Management	Khan & Jain	McGraw Hill Education	New Delhi
7	Principles of Corporate Finance	Brealey & Myers	McGraw Hill Education	New York
8	Cases in Finance	Various Authors	Himalaya Publishing House	Mumbai

Other Learning Material E- Resource:

<https://hbsp.harvard.edu/finance/>

<https://corporatefinanceinstitute.com/resources/>

https://swayam-plus.swayam2.ac.in/courses/course-details?id=P_NERGY_03

<https://ncfe.org.in/e-library/>

<https://www.munich-business-school.de/en/l/business-studies-dictionary/financial-knowledge/financial-planning>

Semester V					
Semester No.	Course Code	Type of Course	Course Title	Credits	Hours/Week
5	ME-301-DMRM	Major Elective	Decision Making & Risk Management	4	4

Course Objectives	
1	To understand the fundamental concepts, principles, and processes of decision making and risk management.
2	To examine the various models, tools, and technological applications used in decision making and problem solving.
3	To develop analytical, creative, and leadership abilities required for effective individual and group decision making.
4	To evaluate the influence of personal values, organizational culture, and career factors on strategic decision making.

Course Outcome	
CO1	Explain the concepts, principles, styles, and processes of decision making along with the significance of risk management in organizations.
CO2	Apply various decision-making models, problem-solving techniques, and technological tools for effective managerial decisions.
CO3	Analyze the role of leadership, creativity, workplace conflicts, and decision-making competencies in organizational settings.
CO4	Evaluate the influence of individual values, career choices, organizational conflicts, and strategic risk management on business decisions.

Unit	Title and Contents	No. of Lecture Hours
1 Introduction to Decision making and Risk Management	1.1 Decision making – Introduction, 1.2 Factors affecting decision making, 1.3 Principles of decision making 1.4 Steps in decision making process, 1.5 Decision making styles – types 1.6 Reasons for failure of rational models, 1.6.1 Traps that lead to sub-optimal decisions 1.6.2 Biases in decision making 1.7 Risk management: Meaning, significance and role	15

<p style="text-align: center;">2 Decision making Tools and Models</p>	<p>2.1 Role of technology in decision making and data analysis. 2.2 Models of decision making: 2.2.1 Rational model of decision making, 2.2.2 Myers Briggs, 2.2.3 Bounded Rationality model, 2.2.4 Retrospective decision model, 2.2.5 OODA Loop model, 2.2.6 Ladder of Inference 2.2.7 Herbert Simon’s decision-making model 2.3 Problem Solving – Meaning and difference between problem solving and decision making 2.4 EQ (Emotional Intelligence) versus IQ as essential decision-making traits</p>	15
<p style="text-align: center;">3 Role of Decision Making and leadership</p>	<p>3.1 Definitions of leadership and followership, 3.2 Common motives of leaders and followers. 3.3 Creative decision making – Meaning and significance 3.3.1 Characteristics and process of creative solutions, 3.3.2 Creative decision making in groups. 3.4 Blocks in decision making – Routine and emergency problems, threats in decision making 3.5 Understand workplace problems and conflicts. 3.5 Strategies to deal with workplace problems 3.6 Decision making competencies – Meaning, types and techniques</p>	15
<p style="text-align: center;">4 Individual and Organizational Values in Decision Making and Risk Management</p>	<p>4.1 Importance of team composition, understanding your own value system and how it influences choices 4.2 Career Decision Making – Concept, Steps, and factors Influencing Career Choices. 4.3 Donald Super theory of Career Development 4.4 Dealing with organizational Conflict and Risk - Resistance to change, 4.5 Strategic decision making: meaning, and significance.</p>	15

Reference Material:

Reference Books

Sr. No.	Title of the Book	Author/s	Publication	Place
1	Decision Making: 5 Steps to Better Results	Harvard Business Review	Harvard Business Review Press	India
2	Decision Making Essentials You Always Wanted to Know	Mark Koscinski	Vibrant Publishers	India

3	On Making Smart Decisions	Harvard Business Review	Harvard Business Review Press	India
4	Decisive – How to Make Better Decisions	Chip Heath	Random House Business	United Kingdom
5	Thinking in Bets – Making Smarter Decisions When You Don't Have All the Facts	Annie Duke	Portfolio Publishing	India
6	Credit Appraisal, Risk Analysis and Decision Making	D. D. Mukherjee	Snowwhite Publications	India
7	Managing Project Risk and Uncertainty	Chris Chapman and Stephen Ward	Wiley Publications	India
8	Fundamentals of Risk Measurements	Chris Marrison	Tata McGraw Hill	India

Other Learning Material E- Resource:

1. SWAYAM – Effective decision making : https://onlinecourses.swayam2.ac.in/e-learning/preview/cec24_hs95
2. SWAYAM – Multi-Criteria Decision Making and Applications https://onlinecourses.nptel.ac.in/e-learning/preview/noc24_ge01

Semester V					
Semester No.	Course Code	Type of Course	Course Title	Credits	Hours/Week
5	MN-301-ECSR	Minor	Ethics & Corporate Social Responsibility	2	2

Course Objectives	
1	To understand the concept and importance of ethics in business.
2	To develop ethical decision-making abilities among students.
3	To understand the concept and scope of corporate social responsibility.
4	To create awareness about sustainability and responsible business practices.

Course Outcome	
CO1	Understand fundamentals of ethics and ethical values.
CO2	Apply ethical principles in business situations.
CO3	Explain CSR concepts and sustainability practices.
CO4	Analyze the role of business in social and environmental development.

Unit	Title and Contents	No. of Lecture Hours
1 Introduction to Business Ethics	1.1 Introduction to Ethics, Meaning and Definition of Ethics, Nature and Importance of Ethics, Types of Ethics, Values and Morality, Ethics in Personal and Professional Life. 1.2 Business Ethics: Meaning and Importance of Business Ethics, Objectives of Business Ethics, Ethical Issues in Business, Ethical Decision Making, Code of Conduct and Corporate Governance 1.3 Ethical Practices in Business: Ethics in Marketing, Ethics in Human Resource Management, Ethics in Finance and Accounting, Ethics in Information Technology and Digital Business	15
2 Corporate Social Responsibility (CSR)	2.1 Introduction to CSR, meaning and concept of CSR, evolution and importance of CSR, objectives and scope of CSR, CSR and sustainable development 2.2 CSR framework in India: CSR provisions under companies act 2013, role of government in CSR, CSR policies and programs, stakeholder approach in CSR. 2.3 CSR practices and sustainability: environmental responsibility, community development initiatives, education and healthcare CSR activities, green business and sustainability. examples of CSR initiatives taken by Indian companies	15

Reference Material:

Reference Books

Sr. No.	Title of the Book	Author/s	Publication	Place
1	Business Ethics and Corporate Social Responsibility	C.S.V. Murthy	Himalaya Publishing House	Mumbai
2	Business Ethics and Corporate Governance	A.C. Fernando	Pearson Education	New Delhi
3	Business Ethics: Concepts and Cases	Manuel G. Velasquez	Pearson Education	New Delhi
4	Business Ethics and Corporate Social Responsibility	Dr. S.S. Khanka	S. Chand Publishing	New Delhi
5	Corporate Governance, Ethics and Social Responsibility	V. Balachandran & V. Chandrasekaran	PHI Learning Pvt. Ltd.	New Delhi
6	Business Ethics: For B.Com, BBA, BBM and BMS	Prabhat Kumar Roy & Chandra Kumar Roy	Vikas Publishing House	Noida
7	Business Ethics: Corporate Governance, CSR and Indian Ethics	Prof. N.M. Khandelwal	Misha Books	Jaipur
8	Business Ethics and Corporate Governance	K.V. Bhanu Murthy & Usha Krishna	Tata McGraw Hill	New Delhi

Other Learning Material E- Resource:

1. https://onlinecourses.nptel.ac.in/noc25_mg08/preview
2. <https://www.managementstudyguide.com/business-ethics.htm>
3. <https://www.investopedia.com/terms/c/corporategovernance.asp>
4. <https://corporatefinanceinstitute.com/resources/management/corporate-governance/>
5. https://www.tutorialspoint.com/business_ethics_and_corporate_governance/index.htm

Semester V					
Semester No.	Course Code	Type of Course	Course Title	Credits	Hours/ Week
5	VSC-301-EE	Vocational Skill Development Course (VSC)	Entrepreneurship Essentials	2	4

Course Objectives	
1	To understand the fundamentals of entrepreneurship and entrepreneurial leadership.
2	To develop the ability to identify customer needs and business opportunities.

Course Outcome	
CO1	To explain the concepts and principles of entrepreneurship and entrepreneurial leadership.
CO2	To analyse customer requirements and identify potential business opportunities.

Unit	Title and Contents	No. of Lecture Hours
1 Entrepreneurship Fundamentals	1.1 Meaning and concept, attributes and mind-set of entrepreneurial and intrapreneurial leadership, role models in each and their role in economic development. 1.2 Understanding and analyzing the macro-Problem and Industry perspective, technological, socio economic and urbanization trends and their implication on new opportunities. 1.3 Aligning passion, identifying and defining problem using Design thinking principles. Analyzing problem and validating with the potential customer.	15
2 Customer Discovery, Ideation and competition mapping	2.1 Understanding customer, customer segmentation, creating and validating customer personas. 2.2 Understanding Customer Jobs-to-be-done and crafting innovative solution design to map to customer's needs and create a strong value proposition. Iterating problem-customer fit. 2.3 Examining ideation techniques and generating solution ideas. Competition and Industry trends mapping for assessing market sizing - initial opportunity.	15

This Course will be executed in collaboration with SPPU's Innovation, Incubation & Linkages and Wadhavani Foundation.

Reference Material:

Reference Books

Sr. No.	Title of the Book	Author/s	Publication	Place
1	Entrepreneurship (11th Edition)	Robert D. Hisrich, Michael P. Peters, Dean A. Shepherd, Sabyasachi Sinha	McGraw Hill	New York
2	The Lean Startup: How Today's Entrepreneurs Use Continuous Innovation to Create Radically Successful Businesses	Eric Ries	Crown Business	New York
3	Business Model Generation: A Handbook for Visionaries, Game Changers, and Challengers	Alexander Osterwalder & Yves Pigneur	John Wiley & Sons	Hoboken, New Jersey
4	Start with Why	Simon Sinek	Penguin Books Limited	London
5	Change by Design Revised & Updated: How Design Thinking Transforms Organizations and Inspires Innovation	Tim Brown	Harper Business	New York
6	The Dolphin and the Shark: Stories on Entrepreneurship	Namita Thapar	Penguin Books Limited	New Delhi
7	Effectuation: Elements of Entrepreneurial Expertise	Saras D. Sarasvathy	Elgar Publishing Ltd	Cheltenham, UK

Other Learning Material E- Resource:

1. https://onlinecourses.nptel.ac.in/noc20_ge08/preview
2. https://onlinecourses.nptel.ac.in/noc24_mg93/preview
3. <https://nptel.ac.in/courses/127105007>
4. <https://nptel.ac.in/courses/110101167>
5. <https://www.managementstudyguide.com/entrepreneurship-development.htm>
6. https://www.tutorialspoint.com/entrepreneurship_development/index.htm

Semester V					
Semester No.	Course Code	Type of Course	Course Title	Credits	Hours/Week
5	FP-301-MM	Field Projects (FP)	Field Project	2	4

Course Objectives	
1	To understand the practical aspects of field-based research and project work.
2	To develop analytical, communication, and problem-solving skills through field study.

Course Outcome	
CO1	To understand and apply field research techniques in project work.
CO2	To analyse information and prepare project reports effectively.

Unit	Title and Contents	No. of Lecture Hours												
1 Field Visit Structure	<ul style="list-style-type: none"> Pre-visit orientation session by concerned teachers Selection of industry/organization (department level) Visit to manufacturing firms / service organizations / logistics companies/ Export houses Interaction with professionals Data collection and observation (Preparing Questionnaire) 	15												
2 Student Activities During Visit	<ul style="list-style-type: none"> Follow discipline (safety protocols) as prescribed by the organization. Observation of business operations for practical understanding Interaction with officials Documentation study (if any) Understanding working of business firms Note-taking and data collection Photography (if permitted) 	15												
3 Project preparation	<p>The final project shall be presented as a book along with a presentation to be evaluated by the faculty mentor.</p> <p>Total Evaluation will be of 50 Marks and distributes as follows</p> <table border="1"> <thead> <tr> <th>Component</th> <th>Marks</th> </tr> </thead> <tbody> <tr> <td>Attendance & Participation</td> <td>10</td> </tr> <tr> <td>Field Visit Report</td> <td>20</td> </tr> <tr> <td>Viva/Presentation</td> <td>10</td> </tr> <tr> <td>Industry Interaction & Observation Quality</td> <td>10</td> </tr> <tr> <td>Total</td> <td>50 Marks</td> </tr> </tbody> </table>	Component	Marks	Attendance & Participation	10	Field Visit Report	20	Viva/Presentation	10	Industry Interaction & Observation Quality	10	Total	50 Marks	
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<p style="text-align: center;">4</p> <p>Field Visit Report Format</p>	<ol style="list-style-type: none"> 1. Title page 2. Certificate 3. Acknowledgement 4. Objectives of Visit 5. Company/Organization Profile 6. Methodology 7. Observations and findings 8. Learning Outcomes 9. Conclusion 10. References 11. Annexures (photos, brochures, etc.) <p>Notes:</p> <ul style="list-style-type: none"> ❖ Students will be assessed on continuous basis with respect to their performance. ❖ Submission of two spiral visit reports, duly signed by students and concerned mentors at the time of viva is mandatory. 	
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